MEMORANDUM

FROM: Mark Day, Municipal Budget Director

SUBJECT: Quarterly Financial Report for FY 2021-22 Q3



The Municipal Budget Office prepares quarterly financial reports for all the major operating funds, revenue sources and departments that reflect budget to actual comparisons and highlight major variances that may require additional monitoring or action.

Although revenues and expenditures are not budgeted on a quarterly basis, the report applies a three-year historical average to the annual budget to gain insight into revenue and expenditure actual performance versus the estimated budget for the quarter.

We have included a quick-reference Table of Contents on the following page that will allow you to quickly navigate to areas of interest by clicking on titles or page numbers. The *table of contents* link at the bottom of every page will return you to the Table of Contents. The report can also be found on the Municipal Budget Office's Internet page.

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Quarterly Financial Performance Report

Through the Third Quarter Ended March 31, 2022

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Watch

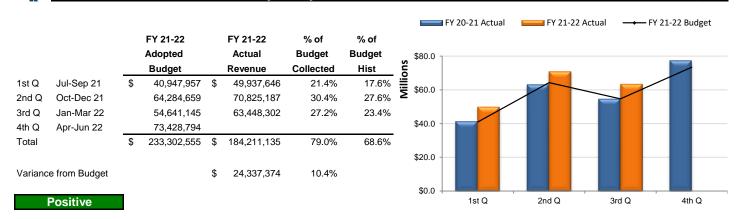
Positive = A positive variance, or a negative variance of less than 2%, which shows the category is performing close to historical trends.

= A negative variance between 2-5%, compared to historical trends.

Negative = A negative variance of greater than 5%, compared to historical trends.

General Fund Revenue Quarterly Analysis

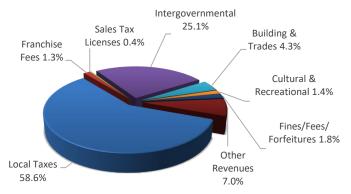
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Through the third quarter of FY 2021-22, General Fund revenue is 79% of budget, compared with a historical percentage of 68.6%. In terms of budget-to-actual variance, total collections are above the anticipated revenue target for the third quarter by \$24.3 million. The scope of budget-to-actual variance for each category can be seen in the table and graph at the bottom-right corner of this page. Quarterly collection detail by category can be found on pages 2 through 6 of this reports.

General Fund Revenue by Category Cumulative Revenue through 3Q 2021-2022 FY 21-22 % of 3Q 30 % of Annual **Budget** Budget Annual Actual **Revenue Categories Budget Budget Target** Revenue Target 117% **Local Taxes** 136,720,430 58.6% Local Taxes (LT) 89,554,065 104,875,436 103% Franchise Fees 2,929,250 Franchise Fees (FF) 1,930,376 1,989,621 1.3% 225% Sales Tax Licenses (STL) Sales Tax Licenses 1,040,000 0.4% 869,440 1,960,242 104% Intergovernmental (IG) Intergovernmental 58,547,617 25.1% 42,856,856 44,542,162 131% **Building & Trades** 10,133,550 4.3% Building & Trades (BT) 7,356,957 9,662,238 130% Cultural & Recreational 3,371,950 1.4% Cultural & Recreational (CR) 2,454,780 3,179,845 111% Fines/Fees/ Forfeitures Fines/Fees/Forfeitures (FFF) 4,220,155 1.8% 2,759,981 3,067,100 124% Other Revenues 16,339,603 7.0% Other Revenues (OR) 12,091,306 14,934,491 Total 233,302,555 100.0% 159,873,761 \$ 184,211,135 115%





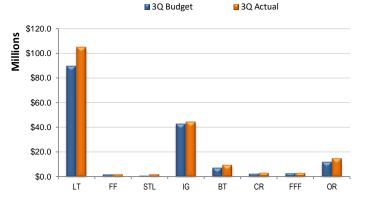
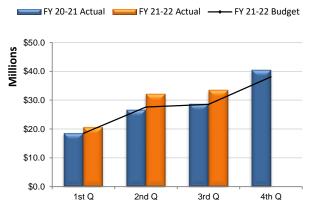


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Sales Tax

		FY 21-22 Adopted Budget			FY 21-22 Actual Revenue	% of Budget Collected	% of Budget Hist
1st Q	Jul-Sep 21	\$	18,490,872	\$	20,645,942	18.3%	16.4%
2nd Q	Oct-Dec 21		27,623,558		32,158,359	28.5%	24.5%
3rd Q	Jan-Mar 22		28,525,552		33,552,804	29.8%	25.3%
4th Q	Apr-Jun 22		38,109,236				
Total		\$	112,749,218	\$	86,357,104	76.6%	66.2%
Variance from Budget				\$	11,717,122	10.4%	



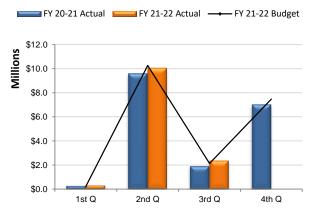
Positive

City Sales Taxes are generated by a 1.8% levy on sales transactions in the city. Of the total 1.8% rate, 1.2% is deposited in the General Fund, 0.5% is dedicated for Transit purposes, and the remaining 0.1% is deposited in the Arts & Culture Fund. The amount deposited in the General Fund is depicted in the table and graph above. This revenue source contributes 48.3% of the General Fund budget in FY 2021-22 making it the City's largest revenue source. Through the third quarter of FY 2021-22, Sales Tax collections are 76.6% of budget, which is above the historical average of 66.2%. In terms of budget-to-actual variance, collections are 10.4% above the budgeted value.

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Property Tax

		FY 21-22		FY 21-22	% of	% of
			Adopted	Actual	Budget	Budget
			Budget	Revenue	Collected	Hist
1st Q	Jul-Sep 21	\$	220,955	\$ 302,950	1.5%	1.1%
2nd Q	Oct-Dec 21		10,264,361	10,053,876	50.1%	51.1%
3rd Q	Jan-Mar 22		2,129,202	2,380,418	11.9%	10.6%
4th Q	Apr-Jun 22		7,472,294			
Total		\$	20,086,813	\$ 12,737,244	63.4%	62.8%
Variance from Budget				\$ 122,726	0.6%	

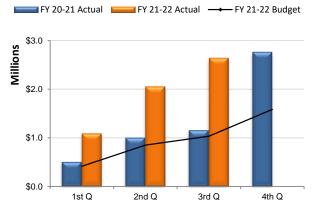


Positive

Property Tax revenue in the General Fund is generated by a \$0.89 charge per \$100 of the primary assessed valuation of real and personal property. In FY 2021-22, Property Tax contributes 8.6% of budgeted General Fund revenue. Through the third quarter of FY 2021-22, Property Tax collections are 63.4% of budget, which is slightly above the historical average of 62.8%. In terms of budget-to-actual variance, Property Tax is 0.6% above the budgeted value.

Bed Tax

		FY 21-22 Adopted Budget	FY 21-22 Actual Revenue	% of Budget Collected	% of Budget Hist
1st Q	Jul-Sep 21	\$ 415,631	\$ 1,091,983	28.1%	10.7%
2nd Q	Oct-Dec 21	850,683	2,051,637	52.8%	21.9%
3rd Q	Jan-Mar 22	1,033,250	2,637,467	67.9%	26.6%
4th Q	Apr-Jun 22	1,584,835			
Total		\$ 3,884,399	\$ 5,781,088	148.8%	59.2%
Variance from Budget			\$ 3,481,523	89.6%	



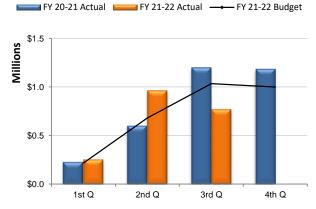
Positive

The Transient Lodging Tax, or Bed Tax, is a 5.0% levy on hotel and motel sales that contributes approximately 1.7% of budgeted General Fund revenue in FY 2021-22. Bed Tax collections through the third quarter of FY 2021-22 are 148.8% of budget, which is higher than the historical average of 59.2%. In terms of budget-to-actual variance, collections are \$3.5 million above the budgeted value.

1

Franchise Fees

		FY 21-22 Adopted		FY 21-22 Actual		% of Budget	% of Budget
			Budget		Revenue	Collected	Hist
1st Q	Jul-Sep 21	\$	216,765	\$	254,405	8.7%	7.4%
2nd Q	Oct-Dec 21		679,586		964,097	32.9%	23.2%
3rd Q	Jan-Mar 22		1,034,025		771,119	26.3%	35.3%
4th Q	Apr-Jun 22		998,874				
Total		\$	2,929,250	\$	1,989,621	67.9%	65.9%
Variance from Budget				\$	59,246	2.0%	

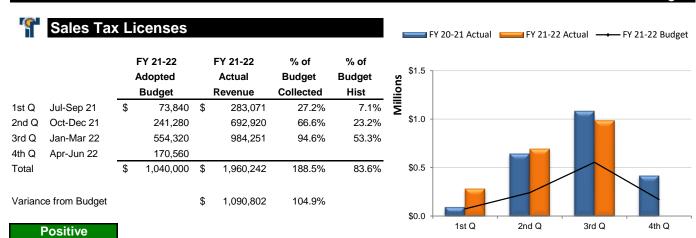


Positive

Franchise Fee revenues are collected based on specific agreements with service providers in the city, including Arizona Public Service (2.0% of revenue), Cox Communications (5.0% of gross revenue), and Southwest Gas (2.0% of gross revenue). These fees contribute 1.3% of annual General Fund revenue. Franchise Fee payments are 67.9% of the budgeted amount through the third quarter of FY 2021-22, compared to 65.9% historically. In terms of budget-to-actual variance, collections are \$59 thousand above the expected amount.

General Fund Revenue Detail

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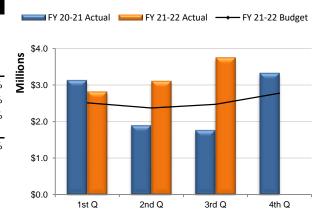
The City requires taxable business activities to be licensed, with the annual licensing fee amount varying by business type. Starting in 2017, the Arizona Department of Revenue (ADOR) began collecting the fees for Tempe's Sales Tax Licenses. Sales Tax License collections through the third quarter of FY 2021-22 were 188.5% of budget, compared to the historical average of 83.6%. Sales Tax Licenses contribute 0.4% of annual General Fund revenue. In terms of budget-to-actual variance, collections are 104.9% above budget, or \$1.1 million.

Intergovernmental ■ FY 20-21 Actual ■ FY 21-22 Actual → FY 21-22 Budget FY 21-22 FY 21-22 % of % of \$20.0 Adopted Actual **Budget Budget** Millions **Budget** Revenue Collected Hist 1st Q Jul-Sep 21 13,817,238 15,306,356 23.6% 26.1% \$15.0 2nd Q Oct-Dec 21 14,578,357 14,789,167 25.3% 24.9% 3rd Q Jan-Mar 22 14,461,261 14,446,639 24.7% 24.7% \$10.0 15,690,761 4th Q Apr-Jun 22 Total 58,547,617 44,542,162 76.1% 73.2% \$5.0 Variance from Budget 1,685,306 2.9% \$0.0 1st Q 2nd Q 3rd Q 4th Q **Positive**

Intergovernmental Revenue includes distributions of State Income Taxes, State Sales Taxes, and State Vehicle License Taxes. These revenues are distributed based on Tempe's share of the state urban population as determined by the U.S. Census. In total, these revenues constitute 25.1% of budgeted revenue for FY 2021-22, making this the second largest General Fund revenue source after Sales Taxes. Through the third quarter of FY 2021-22, actual collections are 76.1% of budget, compared to a historical average of 73.2%. In terms of budget-to-actual variance, collections are 2.9% above budget.

Building & Trades

		FY 21-22 Adopted Budget			FY 21-22 Actual Revenue	% of Budget Collected	% of Budget Hist
1st Q	Jul-Sep 21	\$	2,513,120	\$	2,815,038	27.8%	24.8%
2nd Q	Oct-Dec 21	,	2,371,251	,	3,101,855	30.6%	23.4%
3rd Q	Jan-Mar 22		2,472,586		3,745,345	37.0%	24.4%
4th Q	Apr-Jun 22		2,776,593				
Total	·	\$	10,133,550	\$	9,662,238	95.3%	72.6%
Variance from Budget				\$	2,305,280	22.7%	

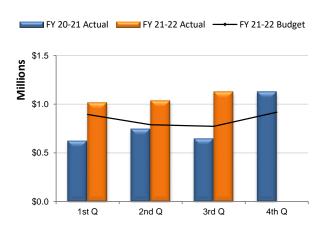


Positive

Building and Trade revenues consist of Building Permit Fees, Plan Check Fees, and other miscellaneous engineering and permitting fees generated by development. These fees are charged to recover a portion of the cost of regulating development. In FY 2021-22, this revenue source contributes 4.3% of budgeted General Fund revenue. Through the third quarter of FY 2021-22, actual collections are 95.3% of budget, compared to a historical average of 72.6%. Thus far, in terms of budget-to-actual variance, collections are 22.7% above the budgeted estimate.

Cultural & Recreational

	FY 21-22 FY 21-22 Adopted Actual Budget Revenue				Actual	% of Budget Collected	% of Budget Hist
1st Q	Jul-Sep 21	\$	893,567	\$	1,015,688	30.1%	26.5%
2nd Q	Oct-Dec 21		789,036		1,035,538	30.7%	23.4%
3rd Q	Jan-Mar 22		772,177		1,128,620	33.5%	22.9%
4th Q	Apr-Jun 22		917,170				
Total		\$	3,371,950	\$	3,179,845	94.3%	72.8%
Variance from Budget				\$	725,065	21.5%	

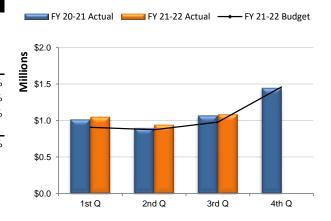


Positive

Cultural and Recreational revenues include fees and charges to recover a portion of the costs of providing the City's cultural and recreational programs. The majority of this revenue source is generated from fees charged for the City's Kid Zone program. In total, Cultural and Recreational fees represent 1.4% of total budgeted General Fund revenue for FY 2021-22. Through the third quarter of FY 2021-22, Cultural and Recreational fee collections are 94.3% of budget, compared to the historical average of 72.8%, for a total positive variance of 21.5%. In terms of budget-to-actual variance, collections are \$725 thousand above the budgeted estimate.

Fines, Fees & Forfeitures

		FY 21-22 Adopted Budget		FY 21-22 Actual Revenue	% of Budget Collected	% of Budget Hist
1st Q	Jul-Sep 21	\$	907,333	\$ 1,046,762	24.8%	21.5%
2nd Q	Oct-Dec 21		873,572	939,161	22.3%	20.7%
3rd Q	Jan-Mar 22		979,076	1,081,176	25.6%	23.2%
4th Q	Apr-Jun 22		1,460,174			
Total		\$	4,220,155	\$ 3,067,100	72.7%	65.4%
Variance from Budget				\$ 307,118	7.3%	

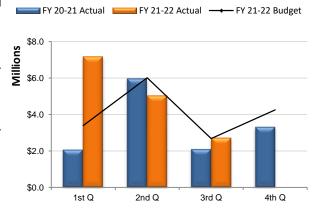


Positive

Fines, Fees, and Forfeiture revenue derives from fines and other payments related to violations of state laws and local ordinances, including parking, traffic, and criminal enforcement activities. In total, Fines, Fees, and Forfeitures represent 1.8% of total budgeted General Fund revenue for FY 2021-22. Through the third quarter of FY 2021-22, 72.7% of budgeted revenues have been collected, compared to a historical average of 65.4%. In terms of budget-to-actual variance, this category is 7.3% above the expected value through the third quarter.

1 Other Revenues

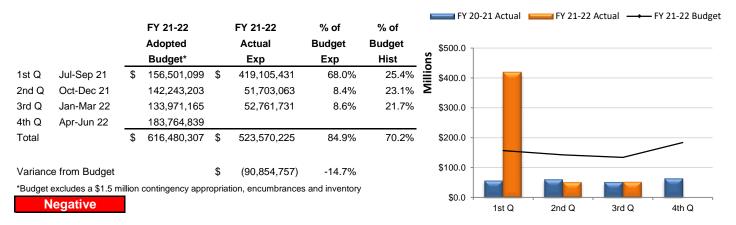
		FY 21-22		FY 21-22	% of	% of
			Adopted	Actual	Budget	Budget
			Budget	Revenue	Collected	Hist
1st Q	Jul-Sep 21	\$	3,398,637	\$ 7,175,452	43.9%	20.8%
2nd Q	Oct-Dec 21		6,012,974	5,038,577	30.8%	36.8%
3rd Q	Jan-Mar 22		2,679,695	2,720,463	16.6%	16.4%
4th Q	Apr-Jun 22		4,248,297			
Total		\$	16,339,603	\$ 14,934,491	91.4%	74.0%
Variance from Budget				\$ 2,843,185	17.4%	



Positive

Other Revenues include collections from a variety of sources not otherwise accounted for in the major revenue categories. Primary components of Other Revenues are Land Sales, Interest Earnings, Land and Building Facility Rental, and SRP In-Lieu Payments. In FY 2021-22, this revenue source contributes 7.0% of budgeted General Fund revenue. Through the third quarter of the fiscal year, collections of Other Revenue are 91.4% of the FY 2021-22 budget, compared to a historical tracking percentage of 74.0%.

General Fund Expenditures Quarterly Analysis



Through the third quarter of FY 2021-22, General Fund expenditures are 84.9% of budget, compared with a historical percentage of 70.2%. In terms of budget-to-actual variance, General Fund expenditures are 14.7% above budget through the third quarter. This negative variance versus the historical average was caused by the pre-payment of the entire current year PSPRS employer contribution, as well as an additional \$343.0 million to pay off the City's accumulated unfunded PSPSR liability from prior years, during the first quarter. Departmental quarterly expenditure tracking data can be found on pages 8 through 17 of this report.

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General Fund Expenditures By Category

	FY 21-22		% of
		Adopted	Adopted
Categories		Budget	Budget
Personnel Costs	\$	544,075,172	88.3%
Materials and Supplies		11,033,166	1.8%
Fees and Services		42,972,347	7.0%
Contributions		7,904,290	1.3%
Travel and Training		930,132	0.2%
Capital Outlay		5,743,557	0.9%
Debt Service		6,014,891	1.0%
Internal Services		(16,173,006)	-2.6%
Transfers		13,979,758	2.3%
Total	\$	616,480,307	100.0%

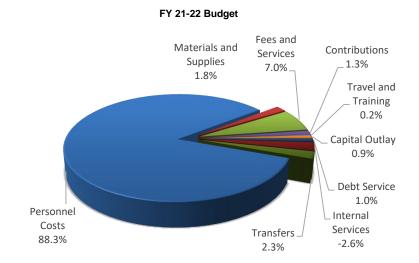
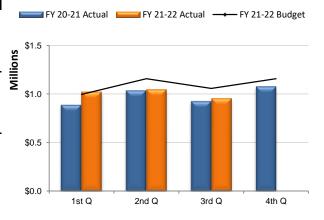


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Tity Attorney's Office

		FY 21-22 Adopted Budget*			FY 21-22 Actual Expend*	% of Budget Spent	% of Budget Hist
1st Q	Jul-Sep 21	\$	995,983	\$	1,019,510	23.3%	22.8%
2nd Q	Oct-Dec 21		1,157,611		1,042,424	23.9%	26.5%
3rd Q	Jan-Mar 22		1,057,139		951,199	21.8%	24.2%
4th Q	Apr-Jun 22		1,157,611				
Total		\$	4,368,345	\$	3,013,133	69.0%	73.5%
*amounts	are net of interna	l ser	vice charges, an	d ex	clude transfers		
Variance from Budget					197,601	4.5%	

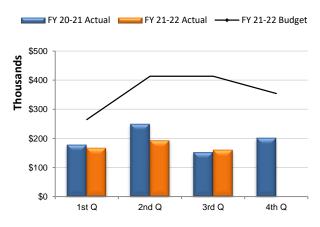


Positive

The City Attorney's Office spent 69.0% of its FY 2021-22 budget through the third quarter, compared to a historical average of 73.5%. In terms of budget-to-actual variance, expenditures are \$197 thousand or 4.5% less than budgeted through the third quarter.

City Clerk's Office

		FY 21-22			FY 21-22	% of	% of	
			Adopted	Actual		Budget	Budget	
			Budget*	Expend*		Spent	Hist	
1st Q	Jul-Sep 21	\$	264,619	\$	166,834	11.5%	18.3%	
2nd Q	Oct-Dec 21		413,558		192,431	13.3%	28.6%	
3rd Q	Jan-Mar 22		413,558		160,301	11.1%	28.6%	
4th Q	Apr-Jun 22		354,272					
Total		\$	1,446,007	\$	519,566	35.9%	75.5%	
*amounts are net of internal service charges, and exclude transfers								
Varianc	e from Budget			\$	572,169	39.6%		

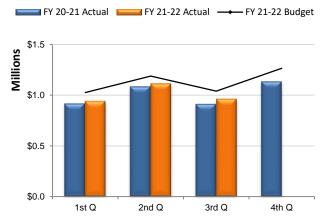


Positive

The City Clerk's Office has spent 35.9% of its FY 2021-22 budget through the third quarter, compared to a historical average of 75.5%. In terms of variance from the budget through the third quarter, expenditures are \$572 thousand or 39.6% below the expected amount.

City Court

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	1,026,232	\$	942,793	20.9%	22.7%		
2nd Q	Oct-Dec 21		1,188,982		1,115,673	24.7%	26.3%		
3rd Q	Jan-Mar 22		1,039,794		963,642	21.3%	23.0%		
4th Q	Apr-Jun 22		1,265,836						
Total		\$	4,520,844	\$	3,022,108	66.8%	72.0%		
*amounts are net of internal service charges, and exclude transfers									
Varianc	e from Budget			\$	232,900	5.2%			

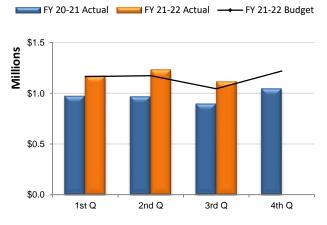


Positive

The City Court has spent 66.8% of its FY 2021-22 budget through the third quarter compared to the historical average of 72.0%. In terms of variance from the budget through the third quarter, expenditures are \$233 thousand or 5.2% below the budgeted amount.

T City Manager's Office

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist			
1st Q	Jul-Sep 21	\$	1,164,029	\$	1,173,901	25.5%	25.3%			
2nd Q	Oct-Dec 21		1,173,231		1,235,297	26.8%	25.5%			
3rd Q	Jan-Mar 22		1,044,405		1,118,689	24.3%	22.7%			
4th Q	Apr-Jun 22		1,219,240							
Total		\$	4,600,905	\$	3,527,886	76.7%	73.5%			
*amounts	*amounts are net of internal service charges, and exclude transfers									
Variance from Budget					(146,221)	-3.2%				



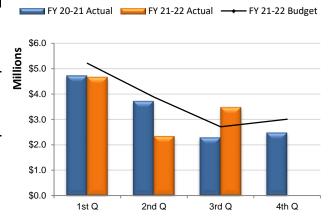
Watch

The City Manager's Office has spent 76.7% of its FY 2021-22 budget through the third quarter, compared to the historical average of 73.5%. In terms of variance from the budget in the third quarter, expenditures are \$146 thousand or 3.2% above the expected amount. Expenses are higher than the historical average due to increased personnel expenses as a result of unused sick and vacation payouts of long-term employees that recently retired.

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Community Development

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist			
1st Q	Jul-Sep 21	\$	5,212,871	\$	4,671,459	31.5%	35.2%			
2nd Q	Oct-Dec 21		3,880,035		2,348,998	15.9%	26.2%			
3rd Q	Jan-Mar 22		2,710,100		3,487,899	23.6%	18.3%			
4th Q	Apr-Jun 22		3,006,286							
Total		\$	14,809,292	\$	10,508,356	71.0%	79.7%			
*amounts	*amounts are net of internal service charges, and exclude transfers									
Variance from Budget				\$	1,294,650	8.7%				

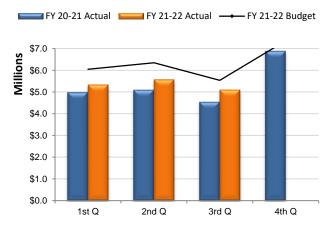


Positive

The Community Development Department has spent 71.0% of its FY 2021-22 budget through the third quarter, compared to the historical value of 79.7%. In terms of variance from the budget, expenditures are \$1.3 million or 8.7% below the expected amount.

Community Services

			FY 21-22		FY 21-22	% of	% of		
			Adopted		Actual	Budget	Budget		
			Budget*		Exp*	Exp	Hist		
1st Q	Jul-Sep 21	\$	6,043,088	\$	5,329,093	21.1%	23.9%		
2nd Q	Oct-Dec 21		6,346,507		5,567,901	22.0%	25.1%		
3rd Q	Jan-Mar 22		5,537,391		5,096,130	20.2%	21.9%		
4th Q	Apr-Jun 22		7,357,903						
Total		\$	25,284,889	\$	15,993,124	63.3%	70.9%		
*amounts are net of internal service charges, and exclude transfers									
Variance from Budget				\$	1,933,862	7.6%			

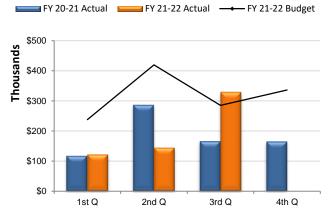


Positive

The Community Services Department spent 63.3% of its FY 2021-22 budget through the third quarter, compared to the historical average of 70.9%. In terms of variance from the budget through the third quarter, expenditures are \$1.9 million or 7.6% below the expected amount.

Economic Development Office

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	237,959	\$	121,186	9.5%	18.6%		
2nd Q	Oct-Dec 21		419,627		143,983	11.3%	32.8%		
3rd Q	Jan-Mar 22		285,295		328,360	25.7%	22.3%		
4th Q	Apr-Jun 22		336,470						
Total		\$	1,279,352	\$	593,530	46.4%	73.7%		
*amounts are net of internal service charges, and exclude transfers									
Varianc	e from Budget			\$	349,353	27.3%			

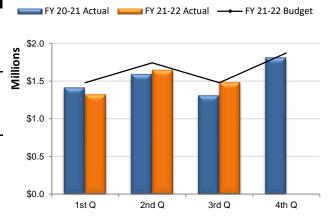


Positive

The Economic Development Office has spent 46.4% of its FY 2021-22 budget through the third quarter, compared with a historical percentage of 73.7%. In terms of variance from the budget through the third quarter, expenditures are \$349 thousand or 27.3% below the expected amount.

Figineering & Transportation

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	1,478,038	\$	1,320,918	20.1%	22.5%		
2nd Q	Oct-Dec 21		1,740,800		1,643,474	25.0%	26.5%		
3rd Q	Jan-Mar 22		1,478,038		1,481,369	22.6%	22.5%		
4th Q	Apr-Jun 22		1,872,181						
Total		\$	6,569,057	\$	4,445,760	67.7%	71.5%		
*amounts	*amounts are net of internal service charges, and exclude transfers								
Variance from Budget				\$	251,116	3.8%			

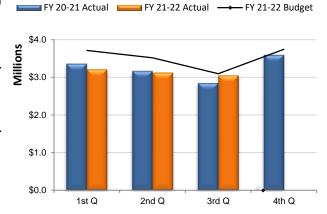


Positive

The Engineering and Transportation Department spent 67.7% of its FY 2021-22 budget through the third quarter, compared to a historical average of 71.5%. In terms of variance from the budget in the third quarter, expenditures are \$251 thousand or 3.8% below the expected amount.

Financial Services

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist			
1st Q	Jul-Sep 21	\$	3,715,490	\$	3,206,334	22.8%	26.4%			
2nd Q	Oct-Dec 21		3,518,456		3,121,599	22.2%	25.0%			
3rd Q	Jan-Mar 22		3,096,242		3,049,410	21.7%	22.0%			
4th Q	Apr-Jun 22		3,743,637							
Total		\$	14,073,825	\$	9,377,343	66.6%	73.4%			
*amounts	*amounts are net of internal service charges, and exclude transfers									
Variance from Budget				\$	952,844	6.8%				



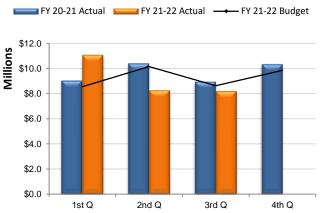
Positive

The Financial Services Department has spent 66.6% of its FY 2021-22 budget through the third quarter, compared with a historical percentage of 73.4%. In terms of variance from the budget through the third quarter, expenditures are \$953 thousand or 6.8% above the expected amount.

4

Fire Medical Rescue

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	8,551,258	\$	11,059,878	29.7%	23.0%	=	
2nd Q	Oct-Dec 21		10,149,971		8,252,098	22.2%	27.3%		
3rd Q	Jan-Mar 22		8,625,617		8,186,293	22.0%	23.2%		
4th Q	Apr-Jun 22		9,852,536						
Total		\$	37,179,382	\$	27,498,269	74.0%	73.5%		
*amounts are net of internal service charges, and exclude transfers									
Varianc	e from Budget			\$	(171,423)	-0.5%			

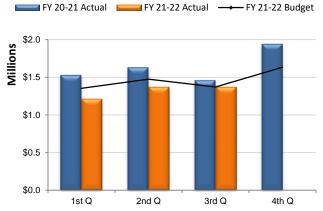


Positive

The Fire Medical Rescue Department has spent 74.0% of its FY 2021-22 budget through the third quarter, compared with a historical percentage of 73.5%. In terms of variance from the budget through the third quarter, expenditures are \$171 thousand or 0.5% above the expected amount. Expenditures during the third quarter are higher than the historical average due to the pre-payment of the entire year's PSPRS employer contribution.

Human Resources

			FY 21-22 Adopted Budget*		FY 21-22 Actual Exp*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	1,353,193	\$	1,206,514	20.7%	23.2%		
2nd Q	Oct-Dec 21		1,475,680		1,363,740	23.4%	25.3%		
3rd Q	Jan-Mar 22		1,370,691		1,365,245	23.4%	23.5%		
4th Q	Apr-Jun 22		1,633,164						
Total		\$	5,832,727	\$	3,935,499	67.5%	72.0%		
*amounts are net of internal service charges, and exclude transfers									
Variance from Budget				\$	264,064	4.5%			



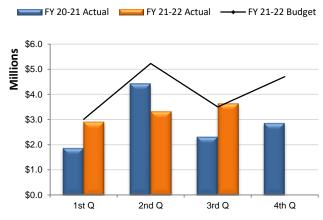
Positive

The Human Resources Department has spent 67.5% of its FY 2021-22 budget through the third quarter, compared with a historical average of 72.0%. In terms of variance from the budget through the third quarter, expenditures are \$264 thousand or 4.5% below the expected amount.

9

Human Services

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	3,009,275	\$	2,907,566	17.7%	18.3%		
2nd Q	Oct-Dec 21		5,229,231		3,320,591	20.2%	31.8%		
3rd Q	Jan-Mar 22		3,502,598		3,636,676	22.1%	21.3%		
4th Q	Apr-Jun 22		4,703,019						
Total		\$	16,444,124	\$	9,864,832	60.0%	71.4%		
*amounts	*amounts are net of internal service charges, and exclude transfers								
Variance from Budget				\$	1,876,272	11.4%			

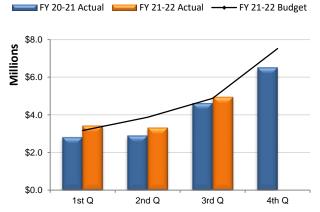


Positive

The Human Services Department spent 60.0% of its FY 2021-22 budget through the third quarter, compared to a historical average of 71.4%. In terms of variance from the budget in the third quarter, expenditures are \$1.9 million or 11.4% below the expected amount.

Information Technology

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	3,168,219	\$	3,417,572	17.6%	16.3%		
2nd Q	Oct-Dec 21		3,867,948		3,307,826	17.0%	19.9%		
3rd Q	Jan-Mar 22		4,878,669		4,929,418	25.4%	25.1%		
4th Q	Apr-Jun 22		7,522,091						
Total		\$	19,436,927	\$	11,654,816	60.0%	61.3%		
*amounts	*amounts are net of internal service charges, and exclude transfers								
Variance from Budget				\$	260,021	1.3%			



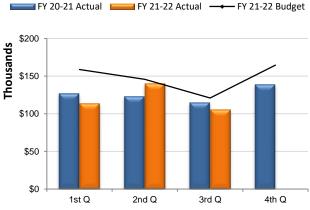
Positive

The Information Technology Department has spent 60.0% of its FY 2021-22 budget through the third quarter, compared with a historical average of 61.3%. In terms of variance from the budget in the third quarter, expenditures are \$260 thousand or 1.3% below the expected amount.

4

Internal Audit Office

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist		
1st Q	Jul-Sep 21	\$	158,713	\$	113,239	19.2%	26.9%		
2nd Q	Oct-Dec 21		145,732		139,644	23.7%	24.7%		
3rd Q	Jan-Mar 22		120,952		105,061	17.8%	20.5%		
4th Q	Apr-Jun 22		164,613						
Total		\$	590,010	\$	357,944	60.7%	72.1%		
*amounts are net of internal service charges, and exclude transfers									
Varianc	e from Budget			\$	67,453	11.4%			



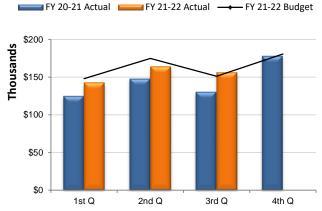
Positive

The Internal Audit Office has spent 60.7% of its FY 2021-22 budget through the third quarter, compared with a historical average of 72.1%. In terms of variance from the budget through the third quarter, expenditures are \$67 thousand or 11.4% below the expected amount.



Mayor & Council

			FY 21-22 Adopted Budget*	FY 21-22 Actual Expend*		% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	147,927	\$	142,576	21.8%	22.6%
2nd Q	Oct-Dec 21		174,763		163,870	25.0%	26.7%
3rd Q	Jan-Mar 22		151,200		156,151	23.9%	23.1%
4th Q	Apr-Jun 22		180,654				
Total		\$	654,544	\$	462,597	70.7%	72.4%
*amounts	are net of interna	l sei	vice charges, ar	nd ex	xclude transfers		
Variance from Budget \$			11,293	1.7%			



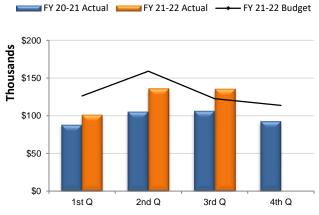
Positive

The Mayor and Council Department has spent 70.7% of its FY 2021-22 budget through the third quarter, compared with a historical average of 72.4%. In terms of variance from the budget in the third quarter, expenditures are \$11 thousand or 1.7% below the expected amount.

5

Municipal Budget Office

			FY 21-22 Adopted Budget*	FY 21-22 Actual Expend*		% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	126,207	\$	101,264	19.4%	24.2%
2nd Q	Oct-Dec 21		159,062		136,083	26.1%	30.5%
3rd Q	Jan-Mar 22		122,556		135,395	26.0%	23.5%
4th Q	Apr-Jun 22		113,690				
Total		\$	521,515	\$	372,742	71.5%	78.2%
*amounts are net of internal service charges, and exclude transfers							
Variance from Budget			\$	35,083	6.7%		

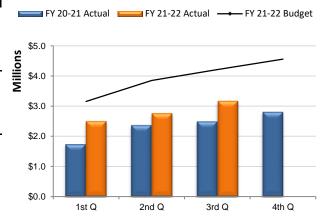


Positive

The Municipal Budget Office has spent 71.5% of its FY 2021-22 budget through the third quarter, compared to a historical average of 78.2%. In terms of variance from the budget through the third quarter, expenditures are \$35 thousand or 6.7% below the expected amount.

Municipal Utilities

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	3,155,392	\$	2,493,529	15.8%	20.0%
2nd Q	Oct-Dec 21		3,849,578		2,757,787	17.5%	24.4%
3rd Q	Jan-Mar 22		4,212,448		3,162,895	20.0%	26.7%
4th Q	Apr-Jun 22		4,559,541				
Total		\$	15,776,960	\$	8,414,211	53.3%	71.1%
*amounts are net of internal service charges, ar				nd ex	xclude transfers		
Varianc	e from Budget			\$	2,803,207	17.8%	



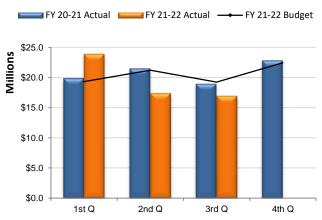
Positive

The Municipal Utilities Department has spent 53.3% of its FY 2021-22 budget through the third quarter, compared to a historical average of 71.1%. In terms of variance from the budget through the third quarter, expenditures are \$2.8 million or 17.8% below the expected amount.

9

Police

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	19,319,831	\$	23,858,615	29.0%	23.5%
2nd Q	Oct-Dec 21		21,210,708		17,356,959	21.1%	25.8%
3rd Q	Jan-Mar 22		19,237,619		16,925,879	20.6%	23.4%
4th Q	Apr-Jun 22		22,443,889				
Total		\$	82,212,046	\$	58,141,453	70.7%	72.7%
*amounts are net of internal service charges, and exclude transfers							
Variance from Budget			\$	1,626,704	2.0%		

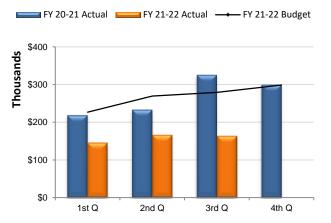


Positive

The Police Department has spent 70.7% of its FY 2021-22 General Fund budget through the third quarter, compared with a historical average of 72.7%. In terms of variance from the budget through the third quarter, expenditures are \$1.6 million or 2.0% below the expected amount.

Strategic Management & Diversity Office

			FY 21-22 Adopted Budget*	FY 21-22 Actual Expend*		% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	226,601	\$	144,835	13.5%	21.1%
2nd Q	Oct-Dec 21		269,559		164,990	15.4%	25.1%
3rd Q	Jan-Mar 22		279,224		162,638	15.1%	26.0%
4th Q	Apr-Jun 22		298,555				
Total		\$	1,073,939	\$	472,462	44.0%	72.2%
*amounts are net of internal service charges, and exclude transfers							
Variance from Budget			\$	302,922	28.2%		



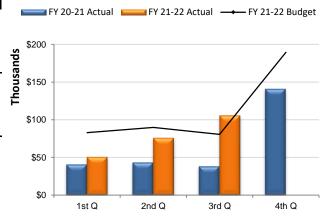
Positive

The Strategic Management and Diversity Office has spent 44.0% of its FY 2021-22 budget through the third quarter, compared to a historical average of 72.2%. In terms of variance from the budget through the third quarter, expenditures are \$303 thousand or 28.2% below the expected amount.

9

Sustainability Office

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	82,764	\$	50,651	11.4%	18.7%
2nd Q	Oct-Dec 21		89,845		75,948	17.2%	20.3%
3rd Q	Jan-Mar 22		80,551		105,741	23.9%	18.2%
4th Q	Apr-Jun 22		189,427				
Total		\$	442,586	\$	232,341	52.5%	57.2%
*amounts are net of internal service charges, and exclude transfers							
Variance from Budget		\$	20,818	4.7%			

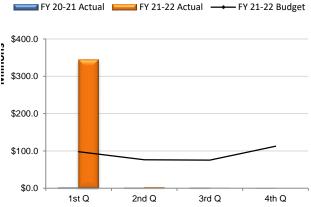


Positive

The Sustainability Office has spent 52.5% of its FY 2021-22 budget through the third quarter, compared to a historical average of 57.2%. In terms of variance from the budget through the third quarter, expenditures are \$21 thousand or 4.7% below the expected amount.

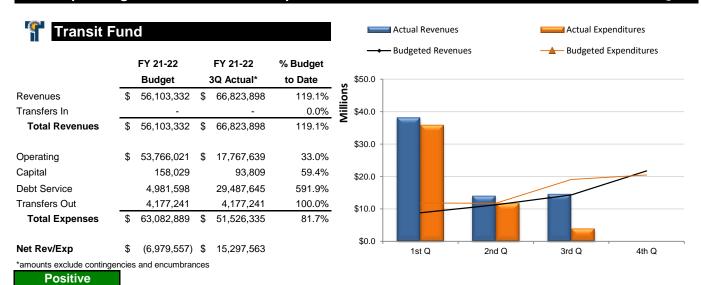
Non-Departmental

			FY 21-22 Adopted Budget*		FY 21-22 Actual Expend*	% of Budget Exp	% of Budget Hist
1st Q	Jul-Sep 21	\$	97,620,195	\$	343,934,087	95.1%	27.0%
2nd Q	Oct-Dec 21		76,288,375		2,821,472	0.8%	21.1%
3rd Q	Jan-Mar 22		75,203,706		997,803	0.3%	20.8%
4th Q	Apr-Jun 22		112,444,003				
Total		\$	361,556,279	\$	347,753,363	96.2%	68.9%
*amounts	s are net of interna	l ser	vice charges, and	excl	ude transfers		
Variance from Budget \$ (98,641,086) -27.3%							

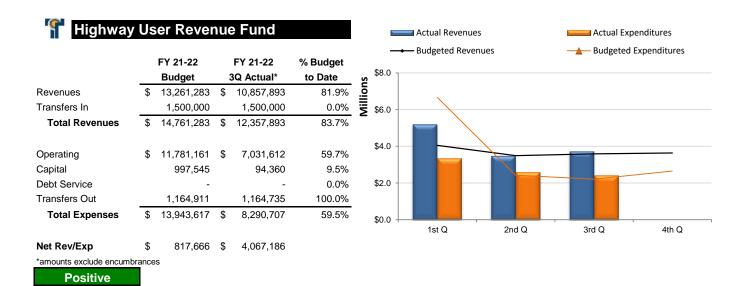


Negative

The Non-Departmental category of the budget includes items not directly related to the operations of any one City operating department. One example includes the payment of the Tempe Tourism Office's portion of the Bed Tax. Through the third quarter of FY 21-22, Non-Departmental expenditures are 96.2% of the budget compared to the historical pattern of 68.9%. In terms of variance from the budget through the third quarter, expenditures are \$98.6 million or 27.3% above budget. The increase in expenditures was due to a \$343.0 million payment to PSPRS for the city's unfunded pension liability.



The Transit Fund accounts for the receipt of the Mass Transit Tax, a 0.5% tax on sales. Fund resources are dedicated to transit system planning, design, and operations, community outreach, and debt service. Through the end of the third quarter, there is an operating surplus in the Transit Fund of \$15.3 million. Transit Fund revenue is at 119.1% of budget which is above the historical tracking percentage of 61.3%. Expenditures are 81.7% of budget while the historical tracking percentage is 67.6%. The net result is an operating surplus through the third quarter of the fiscal year. The variance in revenue is due to one-time proceeds related to a bond refinancing.



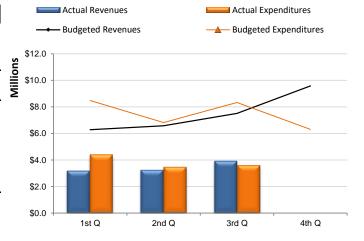
The Highway User Revenue Fund (HURF) accounts for the receipt of HURF distributions from the state. These revenues are derived largely from fuel taxes and vehicle registration fees and are allocated based on Tempe's share of state population as well as other factors. HURF resources are dedicated to Street and Traffic Operations, Maintenance, and Construction activities in the City. Revenues are 83.7% of budget compared to a historical average of 75.4%, expenditures are 59.5% of budget compared to the three year historical trend of 81.0%. The net result is an operating surplus through the third quarter of \$4.1 million.

Other Operating Fund Revenue and Expenditures

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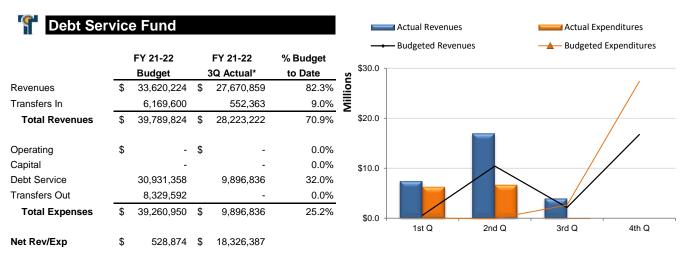
	FY 21-22		FY 21-22		% Budget
		Budget	;	3Q Actual*	to Date
Revenues	\$	29,952,247	\$	10,353,642	34.6%
Transfers In		-		-	0.0%
Total Revenues	\$	29,952,247	\$	10,353,642	34.6%
Operating	\$	29,276,787	\$	10,879,828	37.2%
Capital		145,046		32,046	22.1%
Debt Service		530,414		507,882	95.8%
Transfers Out		-		-	0.0%
Total Expenses	\$	29,952,247	\$	11,419,756	38.1%
Net Rev/Exp	\$	-	\$	(1,066,114)	



*amounts exclude encumbrances

Positive

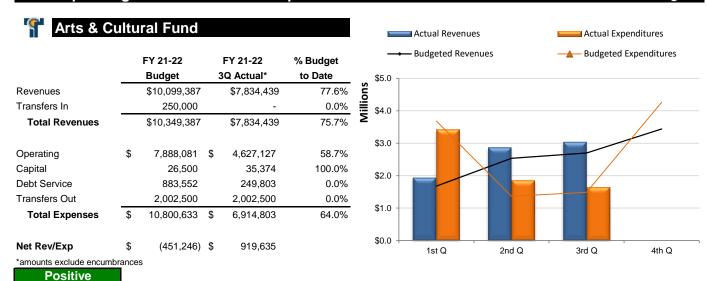
The Community Development Block Grant (CDBG) and Section 8 Funds are established to account for the receipt and expenditure of federal grants for redevelopment and rental subsidies for low income residents. Revenues through the third quarter total 34.6% of the FY 2021-22 budget, compared to the historical percentage of 68.0%. Expenditures through the third quarter total 38.1% of the FY 2021-22 budget, compared to the historical percentage of 78.9%. The net effect on the fund status through the third quarter is an operating deficit of \$1.1 million. This is largely due to the timing of grant revenue receipts from the federal government.



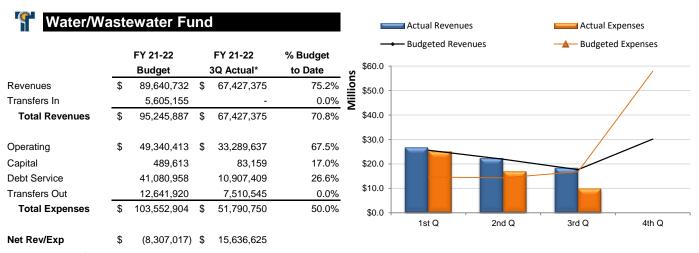
*amounts exclude encumbrances

Positive

The Debt Service Fund accounts for the receipt of secondary property taxes to be used for payment of debt service on the City's tax supported debt. The City receives significant revenue from the Maricopa County Treasurer's Office in October and May, coinciding with the property tax due dates. The annual secondary tax levy includes the amount necessary to make the annual payments of principal and interest on existing bonds, payments of principal and interest on new debt planned for the ensuing year, plus a reasonable delinquency factor. The majority of the debt service payments as well as all transfers out occur during the last quarter of the fiscal year. Actual revenues through the third quarter are 70.9% of budget compared to the historical tracking percentages of 44.1%. Actual expenditures through the third quarter are 25.2% of budget, compared to the historical tracking percentages of 8.5%. The net result is an operating surplus of \$18.3 million. The variance will normalize once transfers and debt payments are made in the last quarter.



The Arts & Cultural Fund accounts for the receipt of the 0.1% Arts & Cultural Sales Tax, which is used to fund operating expenses associated with the Tempe Center for the Arts (TCA), Tempe History Museum, Edna Vihel Arts Center and other arts and cultural programming. Revenues through the third quarter of FY 2021-22 are 75.7% of budget, compared to the historical tracking percentage of 66.8%. Total expenditures are 64.0% of budget, compared to a historical average of 60.5%. The net result is an operating surplus of \$920 thousand.



*Budget excludes a \$1 million contingency appropriation, encumbrances and inventory

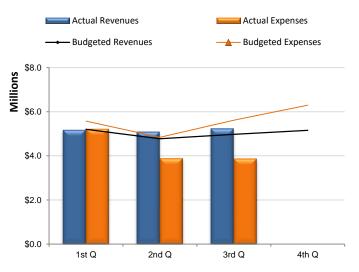
Negative

The Water/Wastewater Fund is an enterprise fund used to account for all water and wastewater treatment operations in the City. Total revenues through the third quarter of FY 2021-22 are 70.8%, compared to the historical tracking percentage of 68.4%. Total expenses through the third quarter are 50.0% of budget compared to 44.1% historically. Through the third quarter, the fund posted a \$15.6 million surplus. It is anticipated that the expenditure variance will normalize during the remainder of the fourth quarter.

Solid Waste Fund FY 21-22 FY 21-22 % Budget Budget 3Q Actual* to Date \$15,473,550 76.9% \$20,109,094 Revenues Transfers In 0.0% \$20.109.094 76.9% **Total Revenues** \$15,473,550 Operating 17,370,591 \$ 11,344,901 65.3% Capital 4,346,355 1,028,579 23.7% **Debt Service** 0.0% 610,390 610,214 100.0% Transfers Out **Total Expenses** 22,327,336 12,983,694 58.2% \$ Net Rev/Exp (2,218,242) \$ 2,489,856 *Budget excludes a contingency appropriation and encumbrances

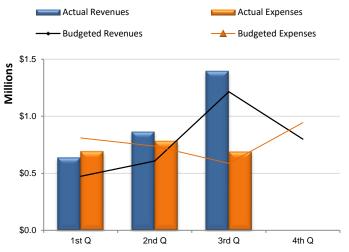
Positive

Positive



The Solid Waste Fund is an enterprise fund that accounts for the operating, maintenance, and capital costs of providing residential and commercial solid waste services. Total revenues through the third quarter of FY 2021-22 are 76.9% of budget compared to 74.4% historically. Total expenses through the third quarter are 76.9% of budget compared to 71.8% historically. Through the third quarter, the fund posted a \$2.5 million surplus.

Golf Fund FY 21-22 FY 21-22 % Budget to Date **Budget** 3Q Actual* 93.4% Revenues \$3,021,791 \$2,823,245 100.0% Transfers In 74,000 74,000 93.6% **Total Revenues** \$3,095,791 \$2,897,245 Operating 2,444,756 \$ 1,948,610 79.7% Capital 452.631 210,833 46.6% **Debt Service** 0.0% 182,450 Transfers Out 0.0% **Total Expenses** 3,079,837 \$ 2,159,442 70.1% \$ 15,954 \$ Net Rev/Exp 737,802 *amounts exclude encumbrances

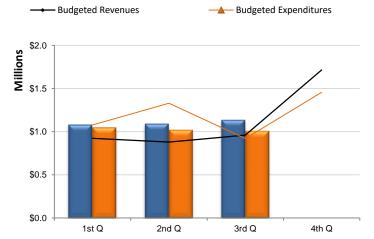


The Golf Fund is an enterprise fund that accounts for the operations of the city's two municipal golf courses. Revenues generated are used to support the operations of the golf courses, while capital projects on the courses and buildings are funded with bond funds and repaid with secondary property tax. Total revenues through the third quarter of FY 2021-22 are 93.6% compared to the historical tracking percentage of 74.2%. Total expenses through the third quarter are 70.1% of budget compared to the historical tracking percentage of 69.3%. Through the third quarter, the fund has an operating surplus of \$738 thousand.

Actual Expenditures

Emergency Medical Transport

	FY 21-22		FY 21-22	% Budget
	 Budget	3	3Q Actual*	to Date
Revenues	\$ 4,475,932	\$	3,302,536	73.8%
Transfers In	 -		-	0.0%
Total Revenues	\$ 4,475,932	\$	3,302,536	73.8%
Operating	\$ 4,579,817	\$	2,786,926	60.9%
Capital	140,000		282,813	202.0%
Debt Service	-		-	0.0%
Transfers Out	63,890		-	0.0%
Total Expenses	\$ 4,783,707	\$	3,069,739	64.2%
Net Rev/Exp	\$ (307,775)	\$	232,797	



Actual Revenues

*amounts exclude contingencies and encumbrances

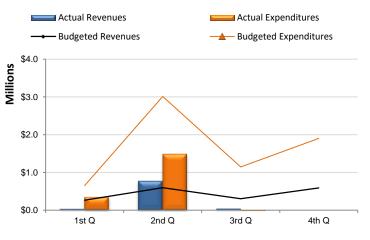
Positive

The Emergency Medical Transport Fund is in its fourth year as an enterprise fund that provides for operation, maintenance, and debt service costs associated with providing an ambulance service for medical emergencies within the community. Total revenues through the third quarter of FY 2021-22 are 73.8% of budget compared to the historical average of 61.7%. Total expenses through the third quarter are 64.2% of budget compared to the historical average of 69.6%. Through the third quarter, the fund has an operating surplus of \$233 thousand.

Restricted Revenue and Donations

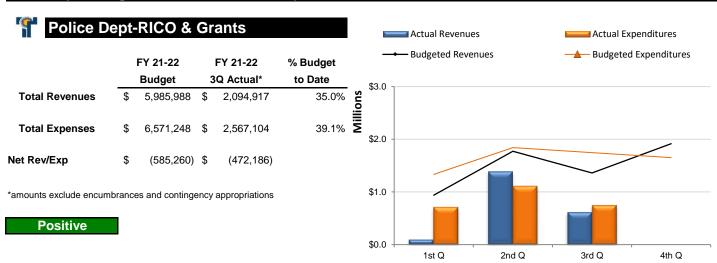
		FY 21-22		FY 21-22	% Budget
	Budget		3Q Actual*		to Date
Total Revenues	\$	1,750,135	\$	845,413	48.3%
Total Expenses	\$	6,710,057	\$	1,682,515	25.1%
Net Rev/Exp	\$	(4,959,922)	\$	(837,102)	

^{*}amounts exclude encumbrances and contingency appropriations

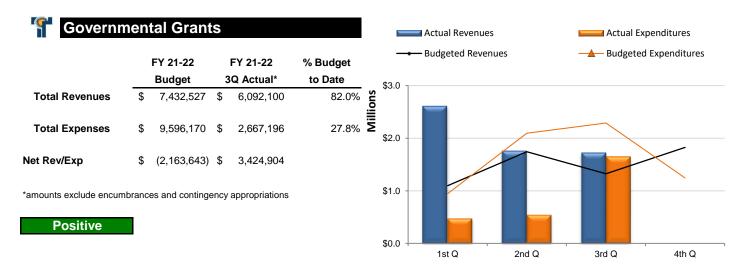


Positive

The Restricted Revenue and Donations Fund accounts for the receipt and expenditure of restricted revenue and donations related to general governmental activities. Revenues through the third quarter total 48.3%, while expenditures total 25.1% of budget. The \$837 thousand deficit through the third quarter is mostly due to timing of receipt of funds for incurred expenses.



The Police Dept-RICO & Grants Fund accounts for the receipt and expenditure of grants, donations, asset forfeitures, and tow hearing fines associated with Police Department activities. Revenues through the third quarter total 35.0% of the FY 2021-22 budget, compared to the historical percentage of 74.9%. Expenditures through the third quarter total 35.0% of the FY 2021-22 budget, compared to the historical percentage of 68.0%. The net result on the fund's status through the third quarter is an operating deficit of \$472 thousand. The deficit is due largely to the timing of receipt of grant revenue for reimbursement of expended funds.



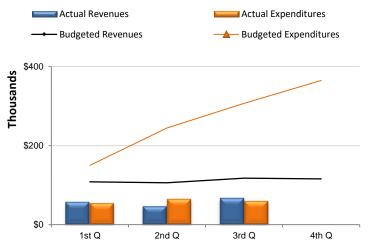
The Governmental Grants Fund accounts for the receipt and expenditure of grants related to general governmental activities. Revenues through the third quarter of FY 2021-22 total 82.0%, compared to the historical percentage of 69.5%. Expenditures through the third quarter total 27.8% of the FY 2021-22 budget, compared to the historical percentage of 81.1%.

Court Enhancement Fund

	FY 21-22		FY 21-22	% Budget
	Budget		BQ Actual*	to Date
Total Revenues	\$ 447,558	\$	168,372	37.6%
Total Expenses	\$ 1,066,290	\$	178,320	16.7%
Net Rev/Exp	\$ (618,732)	\$	(9,949)	

*amounts exclude encumbrances and contingency appropriations

Positive



The Court Enhancement Fund is established to account for fine, fee and forfeiture revenues dedicated for City Court purposes pursuant to state statute and city code. Revenues through the third quarter total 37.6% of the FY 2021-22 budget, compared to the historical percentage of 74.1%. Expenditures through the third quarter total 16.7% of the FY 2021-22 budget, compared to the historical percentage of 65.8%. This results in a slight deficit of \$10 thousand. It is anticipated that the variance will normalize during the remainder of the fiscal year.