

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The City of Tempe's Human Services Department assists low-income communities through the distribution of the Community Development Block Grant (CDBG) and Home Investment Partnerships Program (HOME) funds. The U.S. Department of Housing and Urban Development (HUD) annually determines the allocation amounts for these programs. In order to receive grant funds, The City must submit a five-year Consolidated Plan and an Annual Action Plan to HUD for approval.

The FY2017 Annual Action Plan represents the City of Tempe's attempt to address affordable housing and homeless needs. The Consolidated Plan contains a strategic plan for addressing these needs and a specific one-year action plan for the use of U.S. Department of Housing and Urban Development (HUD) formula grant funds. The City's AAP is a one year plan that describes the activities that the City of Tempe will fund. It also describes activities that will be undertaken to support needs as described in the Consolidated Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Tempe plans on accomplishing the following specific objectives as identified in the Annual Action Plan:

- Rehabilitate up to 30 homeownership units
- Rehabilitate up to 5 rental units
- Provide downpayment assistance to support the acquisition of 10 homeownership units
- Rehabilitation a property to provide assistance to 15 special needs adults with head trauma
- Acquire 2 parcels for the development of additional affordable rental/ownership units
- Develop, and implement a Tenant Based Rental Assistance Program (TBRA)

The following accomplishments are anticipated during FY2017 (excluding housing activities described above):

- Assist up to 60 households with job training skills to support self sufficiency

- Assist up to 650 homeless persons through homeless coordination of services, case management and job training

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Tempe past performance is as follows:

- Rehabilitated up to 5 homeownership units
- Provided downpayment assistance to 5 households
- Made park improvements that will benefit approximately 20, 000 low income neighborhood residents
- Assisted 500 homeless persons
- Assisted 60 persons with job training

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Tempe has a thorough and extensive community process that is employed for all projects. The City consistently seeks to include the input of Tempe residents in all phases and aspects of its Community Development initiatives, from the initial planning, to project and program implementation to the reporting and assessment of accomplishments. The effectiveness of this process is key in delivering the proper services and programs to the City's residents, while ensuring that the overall direction of the Human Services Department's work is consistent with residents' expectations and is responsive to neighborhood concerns. The City encourages citizen participation in all stages of the planning process. From the drafting of the Consolidated Plan to the filing of the annual Performance Evaluation Report the City hosts Public Meetings, provides draft copies of the Plan before submission, accepts and incorporates citizen input and feedback, and holds special hearings whenever any substantial amendments are made. Notices soliciting public input are placed in the *Arizona Republic*. In addition, a notice inviting input is placed on the City website: <http://www.tempe.gov/housing>. Additional notices inviting public comment and notice of the public hearing are also placed in the Community Development Department public lobby areas, as well as the public notice kiosks at City Hall. The public is encouraged to submit written comments by e-mail and mail.

Citizen participation is strongly encouraged and includes the following opportunities for input

- 2 public hearings (February 23, 2017 and March 23, 2017)

- 1 public meeting (March 1, 2017)
- 30 day public review/comment period (March 15- still in process)

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No public comments have been received to date. Upon completion of the public comment period this section will be updated.

6. Summary of comments or views not accepted and the reasons for not accepting them

No public comments have been received to date. Upon completion of the public comment period this section will be updated.

7. Summary

This document was developed through a process that included a significant community engagement component, which included focus groups, workshops, and a public review period. No comments were received from the public during the public review period, which is indicative of the extent to which community involvement was incorporated into the development of the Consolidated Plan.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	TEMPE	Human Services Department

Table 1 – Responsible Agencies

Narrative

Consolidated Plan Public Contact Information

Craig Hittie-480-350-8960

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

Tempe is dedicated to obtaining input from citizens, municipal officials, non-profit agencies, non-profit developers, private developers, governmental agencies, and the Regional Continuum of Care as part of the Consolidated and Annual Action Plan processes. For the 2017 Annual Action Plan, consultation included a combination of meetings with stakeholder interviews, two community input hearings, newspaper advertisements, website announcements, and two public meetings with hearings to solicit comments on the draft Annual Action Plan. Citizen participation is strongly encouraged throughout the processes of short and long range departmental planning, plan implementation, and assessment of plan effectiveness.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City of Tempe will continue working to enhance coordination between public and assisted housing providers as well as private and governmental health, mental health and service agencies. This will be accomplished using both formal and informal networks that bring together public, private and nonprofit housing and service providers. These include groups such as the Resident Advisory Board and the Council of the Whole Committee.

Tempe has a number of successful groups and committees that currently work together to provide an effective delivery system for affordable housing production and services throughout the City. A variety of organizations, including the Housing Authority, Community Development Department, Tempe Community Council and nonprofit agencies, routinely collaborate on projects and participate in network meetings.

City of Tempe Fair Housing Coordinator is active in initiating educational and outreach programs to further fair housing. As required by HUD, the Community Development Department completed its Fair Housing Plan, which consists of an Analysis of Impediments to Fair Housing, an Action Plan to address impediments and a system for maintaining records and fulfilling reporting requirements. The plan was developed in conjunction with many City departments including: the Human Rights Commission; the Tempe Commission for Persons with Disabilities; the City Assessor's Office; the City's Diversity Office; the Department of Human Services Programs and the Tempe Housing Authority, as well as with nonprofit groups.

One of the City's primary partners is Tempe Community Council (TCC). As a result of the partnership between TCC and the City, TCC assumes a large part of the CDBG public service funding process and its recommended funding for social service agencies. Prior to TCC presenting their recommendations

before the City Council at an Issue Review Session, and in an effort to maintain and improve coordination with public and private agencies, the City continues the application process developed in 2006 in partnership with Tempe Community Council's (TCC) and invited agencies and organizations to apply for CDBG funds for the 2017 fiscal year.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Tempe continues to be an active participant in the regional Continuum of Care Activities. The City of Tempe Homeless Coordinator has served on the Regional Continuum of Care Committee on Homelessness and has been appointed as Chair of the Continuum of Care Planning Subcommittee. These committees' responsibilities include directing year-round planning for homeless issues, submitting a cooperative HUD grant application, convening issue-oriented subcommittees and work groups, and taking a role in improved linkages with other key stakeholders.

The City of Tempe Homeless Coordinator also participates on the Continuum of Care Rating and Ranking Committee; this committee reviews and ranks the local applications that are submitted as part of the Maricopa County Continuum of Care HUD Application.

The City of Tempe Homeless Coordinator facilitates the Annual Homeless Street Count in Tempe and will continue to do so. The Homeless Coordinator works with city departments, including the Police Department and Parks and Recreation, local faith-based organizations and community residents to ensure that enough volunteers are participating to complete an accurate count.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Tempe is an active participant on the Regional Continuum of Care Committee on Homelessness. This committee was created in 1999 to provide policy direction and leadership on homeless issues in Maricopa County. The Maricopa Association of Governments (MAG) created the Committee to better coordinate the activities of the Continuum of Care. The Committee's responsibilities include directing year-round planning for homeless issues, submitting a cooperative HUD grant application, convening issue-oriented subcommittees and work groups, and taking a role in improved linkages with other organizations.

2. Agencies, groups, organizations and others who participated in the process and consultations

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Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Habitat for Humanity
	Agency/Group/Organization Type	Housing Services - Housing Regional organization Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted through public meetings, email discussions and phone conversations
2	Agency/Group/Organization	NEWTOWN - CDC
	Agency/Group/Organization Type	Housing Services - Housing Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consulted by requesting to participate in the public hearing process.

3	Agency/Group/Organization	Catholic Charities Community Services
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Employment Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Invited to participate in the public hearing process.
4	Agency/Group/Organization	CENTRAL ARIZONA SHELTER SERVICES
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Services-Health Services-Employment

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Requested to participate in the public hearing/comment period process.
5	Agency/Group/Organization	SAVE THE FAMILY
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Services - Victims

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Requested to participate in the public hearing process.
6	Agency/Group/Organization	Tempe Community Action Agency
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Requested to participate in the public hearing process.

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	MAG	The City of Tempe's goals and objectives align with the regional Continuum of Care's plan.
Analysis of Impediments to Fair Housing Choice	City of Tempe	Tempe seeks to reduce impediments to fair housing choice for citizens by aligning its Fair Housing efforts with recommendations made in AI

Table 3 - Other local / regional / federal planning efforts

Narrative

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AP-12 Participation - 91.401, 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan provides policies and procedures that assure that the public has adequate notice and opportunities to provide input into the development of the Annual Action Plan. Generally, it provides for appropriate notice prior to public meetings, accommodations for persons with disabilities, and specification of the number of meetings to be held. Conforming to the provisions of the Citizen Participation Plan, 1 public meeting was held and 2 public hearings were held at open meetings in the City Council Chambers. 2/9/17, 2/23/17 and 3/23/17, respectfully. Additionally, a copy of the draft plan was made available at: www.tempe.gov/housing and at the City of Tempe Public Library for 30 days 3/15/16- currently available.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	TO BE UPDATED	TO BE UPDATED	N/A	www.tempe.gov/clerk
2	Public Hearing	Non-targeted/broad community	TO BE UPDATED	TO BE UPDATED	N/a	www.tempe.gov/clerk
3	Public Hearing	Non-targeted/broad community	TO BE UPDATED	TO BE UPDATED	N/A	www.tempe.gov/clerk

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	Non-targeted/broad community	TO BE UPDATED	TO BE UPDATED	N/A	www.azcentral.com
5	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	A copy of the draft AAP was uploaded to the City of Tempe's Housing Services website. The link to the draft plan was made available for 30 days.	TO BE UPDATED	N/A	www.tempe.gov/housing

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.420(b), 91.220(c) (1, 2)

Introduction

The City of Tempe receives funding from one federal grant programs, the Community Development Block Grant Program. The grant program will bring \$1,362,162 into the city to support affordable housing, homeless, and community development programs and projects in the first program year.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,374,482	0	1,000,000	2,374,482	4,123,446	Expected resources equal the 2nd year CDBG and Program Income funding times 3.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

City of Tempe General Fund

The City of Tempe general commits resources from its general fund and from citizen donations through their water bill to assist over 50 non profit agencies that provide services to: homeless and domestic violence shelters, programs designed to assist the working poor and those individuals with disabilities and programs designed to assist youth and seniors. In FY2017, the City anticipates contributing approximately \$1,000,000 in general fund resources to assist our nonprofit partners.

Private Resources

Federal Home Loan Bank Programs

The Federal Home Loan Bank (FHLB) manages a number of programs that support the acquisition and development of affordable housing projects and the Family Self-Sufficiency Programs, known as the Individual Development and Empowerment Account (IDEA) program. Tempe nonprofits have been successful at receiving these funds in the past, and have applied for additional FHLB funds in FY2014.

Private Lenders

Local private lenders provide acquisition, rehabilitation and construction loans to Tempe's non-profit partners who produce affordable housing projects.

In order to ensure that matching requirements for the HOME program are satisfied, the City of Tempe has maintained a HOME match log since the inception of the HOME program. This log documents specific projects and identifies the date and amount of HOME dollars expended, the amount of match liability incurred, the value of a match contribution, the type of match and the date that it was recognized. The log maintains a running tally of recognized match contributions and allows the banking of match in excess of the required amounts associated with yearly disbursements. Such yearly disbursements are captured in the IDIS PR33 report and compared against the match log to ensure that ample match is available to satisfy the required 25% each year.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City is funding an aggressive demolition program aimed at reducing slum and blight in its lower income neighborhoods where a large number of vacant and abandoned homes might exist. The City will work with non-profit housing providers and CHDOs to redirect vacant lots created by the program for use for affordable housing.

Discussion

The City has programmed approximately \$1.4 million from the CDBG program and program income for the FY 2017 program year. This sum included the annual allocation, program income, and reprogrammed funds from previous program years. These funds will be used to operate a range of private and public services as described later in the Annual Action Plan.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Emergency Home Repair	2015	2019	Affordable Housing	Citywide CDBG Eligible Areas	Housing Repair	CDBG: \$825,000	Rental units rehabilitated: 4 Household Housing Unit Homeowner Housing Rehabilitated: 30 Household Housing Unit
2	Case Management/Career and Employment Services	2015	2019	Homeless Non-Housing Community Development	Citywide CDBG Eligible Areas	Job Training, Workforce Development Technical Assistance to Small Businesses Homeless Prevention and Emergency Assistance	CDBG: \$95,600	Homelessness Prevention: 20 Persons Assisted Jobs created/retained: 10 Jobs Housing for Homeless added: 24 Household Housing Unit
3	Case Management and Shelter Services	2015	2019	Non-Housing Community Development	Citywide CDBG Eligible Areas	Homeless Prevention and Emergency Assistance	CDBG: \$50,188	Homelessness Prevention: 400 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Homeless Outreach and Coordination	2015	2019	Homeless	Citywide CDBG Eligible Areas	Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance	CDBG: \$91,616	Homelessness Prevention: 550 Persons Assisted
5	Public and Community Facilities	2015	2019	Non-Housing Community Development	Citywide	Public and Community Facilities	CDBG: \$75,000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 10 Households Assisted
6	Downpayment Assistance	2015	2019	Affordable Housing	Citywide	Housing Assistance - Homeownership	CDBG: \$393,414	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 3 Households Assisted

Table 6 - Goals Summary

Goal Descriptions

1	Goal Name	Emergency Home Repair
	Goal Description	The Home Improvement Program funding will provide assistance to correct all health and safety deficiencies and to provide decent, safe and sanitary housing for eligible housing units (Homeowners and rental)

2	Goal Name	Case Management/Career and Employment Services
	Goal Description	<p><u>A New Leaf</u>: La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children.</p> <p>NEDCO: Will provide at least 51% of LMI jobs to LMI individuals by providing training and skill development workshops.</p>
3	Goal Name	Case Management and Shelter Services
	Goal Description	<u>Central Arizona Shelter Services</u> : PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals.
4	Goal Name	Homeless Outreach and Coordination
	Goal Description	<p><u>City of Tempe Homeless Coordinator</u>: It is the responsibility of the COT Homeless Coordinator Homeless Coordinator to carry out the following responsibilities:</p> <p>Provide resources and information to residents who are experiencing homelessness and those who are at risk.</p> <p>Provide assistance to residents and local businesses who have concerns about homelessness in our community.</p> <p>Oversee, HOPE, the City's Homeless Outreach Team.</p> <p>Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care.</p> <p>Facilitate the Annual Homeless Street Count in Tempe.</p> <p>Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way.</p> <p>Provide community education on homelessness and its impact within Tempe.</p>
5	Goal Name	Public and Community Facilities
	Goal Description	The Community Development Division will work to improve aged facilities and parks located in low/mod income neighborhoods.

6	Goal Name	Downpayment Assistance
	Goal Description	The City seeks to increase the rate of owner-occupancy and will acquire 3 homes to provide affordable housing.

Table 7 – Goal Descriptions

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AP-35 Projects - 91.420, 91.220(d)

Introduction

The following projects were developed by staff with consultation from non-profit service providers and community input through priorities established with involvement of the community survey.

#	Project Name
1	City of Tempe -Emergency Home Repair
2	A New Leaf - La Mesita Family Shelter
3	Central Arizona Shelter Services - Case Management and Employment Services
4	City of Tempe Homeless Coordinator- Homeless Outreach Program
5	CDBG Program Administration
6	City of Tempe - Family Self-Sufficiency Program
7	Acquisition/Affordable Housing
8	FSL - Shared Living Home Rehabilitation

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The projects listed above were selected from the total of project proposals received in accordance with their consistency with the priorities established through the Consolidated Plan forums and community survey process. These projects meet needs enumerated in the Needs Assessment and prioritization process to the extent that funding was available. Organizational competencies were also considered when selecting one project over another, leaning toward those organizations with long-standing histories of successful project management.

AP-38 Project Summary

Project Summary Information

1	Project Name	City of Tempe -Emergency Home Repair
	Target Area	Citywide CDBG Eligible Areas
	Goals Supported	Emergency Home Repair
	Needs Addressed	Housing Repair
	Funding	CDBG: \$825,000
	Description	The Home Improvement Program funding will provide assistance to correct all health and safety deficiencies and to provide decent, safe and sanitary housing for eligible housing units (Homeowners and rental)
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<u>Emergency Home Repair</u> : to provide assistance correct all health and safety deficiencies and to provide decent, safe and sanitary housing in owner occupied units and rental units.
2	Project Name	A New Leaf - La Mesita Family Shelter
	Target Area	Citywide CDBG Eligible Areas

	Goals Supported	Case Management/Career and Employment Services Case Management and Shelter Services
	Needs Addressed	Homeless Prevention and Emergency Assistance
	Funding	CDBG: \$45,600
	Description	A New Leaf: La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<u>A New Leaf</u> : La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children
3	Project Name	Central Arizona Shelter Services - Case Management and Employment Services
	Target Area	Citywide CDBG Eligible Areas
	Goals Supported	Case Management and Shelter Services
	Needs Addressed	Homeless Prevention and Emergency Assistance
	Funding	CDBG: \$50,188
	Description	Central Arizona Shelter Services: PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<u>Central Arizona Shelter Services</u> : PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals
4	Project Name	City of Tempe Homeless Coordinator- Homeless Outreach Program
	Target Area	Citywide CDBG Eligible Areas
	Goals Supported	Homeless Outreach and Coordination
	Needs Addressed	Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance
	Funding	CDBG: \$91,616
	Description	City of Tempe Homeless Coordinator: It is the responsibility of the COT Homeless Coordinator to carry out the following responsibilities: Provide resources and information to residents who are experiencing homelessness and those who are at risk. Provide assistance to residents and local businesses who have concerns about homelessness in our community. Oversee, HOPE, the City's Homeless Outreach Team. Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care. Facilitate the Annual Homeless Street Count in Tempe. Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way. Provide community education on homelessness and its impact within Tempe.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	<p>Provide resources and information to residents who are experiencing homelessness and those who are at risk.</p> <p>Provide assistance to residents and local businesses who have concerns about homelessness in our community.</p> <p>Oversee, HOPE, the City's Homeless Outreach Team.</p> <p>Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care.</p> <p>Facilitate the Annual Homeless Street Count in Tempe.</p> <p>Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way.</p> <p>Provide community education on homelessness and its impact within Tempe.</p>
5	Project Name	CDBG Program Administration
	Target Area	Citywide
	Goals Supported	<p>Emergency Home Repair</p> <p>Case Management/Career and Employment Services</p> <p>Case Management and Shelter Services</p> <p>Homeless Outreach and Coordination</p>

	Needs Addressed	Youth Services Child Care Services Senior Services Disability Services Housing Assistance - Homeownership Housing Development and Reconstruction Emergency Assistance Public and Community Facilities Demolition and Site Clearance Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance
	Funding	CDBG: \$274,896
	Description	Program administration for the CDBG Program
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program Administration.
6	Project Name	City of Tempe - Family Self-Sufficiency Program
	Target Area	Citywide
	Goals Supported	Case Management/Career and Employment Services
	Needs Addressed	Homeless Prevention and Emergency Assistance
	Funding	CDBG: \$18,768

	Description	Funding toward a Family Self-Sufficiency Specialist for the City of Tempe to assist Section 8 clients in becoming self-sufficient.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Funding toward a Family Self-Sufficiency Specialist for the City of Tempe.
7	Project Name	Acquisition/Affordable Housing
	Target Area	Citywide CDBG Eligible Areas
	Goals Supported	Downpayment Assistance
	Needs Addressed	Housing Assistance - Homeownership Housing Development and Reconstruction
	Funding	CDBG: \$393,414
	Description	Acquisition of parcels for affordable housing development.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Acquire parcels for affordable housing development.
8	Project Name	FSL - Shared Living Home Rehabilitation

Target Area	Citywide CDBG Eligible Areas
Goals Supported	Public and Community Facilities
Needs Addressed	Disability Services Public and Community Facilities
Funding	CDBG: \$75,000
Description	Bring a city owned single family home up to code for a adult care facility operated by FSL
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	
Planned Activities	Rehab city owned facility that provide adult care to persons with head trauma disabilities

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Much of the funding from the CDBG program is available for use in any of the CDBG neighborhoods or citywide, depending on the specifics of the designated activities. Also, some funding is available according to individual benefit rather than area benefit. It is, therefore, difficult to provide reasonable projections of the distribution of funds by target area. The numbers below are strictly estimates based on experience.

Geographic Distribution

Target Area	Percentage of Funds
Citywide	30
CDBG Eligible Areas	70

Table 9 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The proposed allocation of funds is based on federal funding requirements for each formula-allocated grant. Areas of low to moderate-income concentration and certain areas of high minority concentration are targeted. Areas of low homeownership and deteriorating housing conditions were also considered in the targeting process.

Discussion

The distribution of funds by target area is projected to be primarily citywide due to use of funds for administrative, non-profit support, and individual benefit-oriented programmatic uses of the funds. The remaining funds are estimated to be spread through smaller CDBG-eligible areas.

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AP-85 Other Actions - 91.420, 91.220(k)

Introduction

The City currently provides a variety of services to the residents of Tempe, some funded by CDBG and HOME allocations, with private and City funding bringing additional assets to bear on these problems. Below are some of the actions currently performed by the City or under consideration for the future.

Actions planned to address obstacles to meeting underserved needs

The City will continue to look for new funding sources for programs to address underserved needs. Funding is the major obstacle in providing the services needed to focus on the vast variety of issues that prevent families from breaking out of poverty and from living in the best, most affordable housing possible.

Actions planned to foster and maintain affordable housing

When possible and appropriate opportunities exist, the City will explore providing financial assistance for Tax Credit Projects for affordable housing development to expand multi-family rental development projects and homeownership opportunities. Additionally, acquisition, soft costs and site development funds will be used for affordable housing development. Consideration for additional funding will be given upon completion of the pre-development phase.

Actions planned to reduce lead-based paint hazards

- Continue to meet HUD lead-based paint abatement standards in housing rehabilitation programs.
- Seek additional funding as it becomes available to provide testing and abatement of lead-based paint hazards in single-family housing where young children are present.
- Expand the stock of lead safe housing units through housing initiatives.

Actions planned to reduce the number of poverty-level families

The City will continue its efforts in conjunction with the Continuum of Care and the Tempe Housing Authority to reduce the number of poverty-level families through the development of services needed to assist those families with educational opportunities, job growth, and life skills training through the various social service agencies operating in the city.

Actions planned to develop institutional structure

- Work with non-profit organizations to address community needs and provide support to federal and non-federal funding initiatives.
- Work with private industry to address important issues that hamper housing and community development efforts.
- Identify opportunities to create private/public partnerships for project finance and development to leverage federal funds.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to coordinate planning activities with private housing and social service agencies, including participation in the MAG Continuum of Care meetings, development of the Continuum of Care, and enumeration of point-in-time and homeless surveys. City staff will also continue its participation in other coalitions and study groups as the opportunity arises.

Discussion

The actions are primarily the continuation of what the City is currently doing in the various areas. No major obstacles in the institutional structure have been identified that need to be addressed. The City is also satisfied with its efforts to coordinate with private housing and social service agencies.