City of Tempe PO Box 5002 31 East Fifth Street Tempe, AZ 85280 www.tempe.gov 480-350-8221



June 3, 2024

City of Tempe Employees and Volunteers: Help shape where you work.

Hello Everyone:

The City of Tempe is conducting a survey of its workforce to get your input about several important areas, including working conditions, supervision, communication, compensation and benefits, and professional development. This survey is open to all current full-time and part-time benefited employees, full-time and part-time temporary employees, and volunteers.

As with the last employee survey in 2022, this survey was thoroughly reviewed and vetted by representatives of the six-sided partnership (UAEA, TOA, TSA, IAFF, Confidential Employees, and Senior Management Team) as well as the City's resource groups (TBEA and PRIDE). Their suggestions have been incorporated into the final survey. I want to thank everyone who participated in the review process for their attention to detail and concern for the needs of our employees.

To ensure privacy for all employees, completed surveys go directly to our vendor, ETC Institute, and not to anyone at the City of Tempe. No one in the City will track survey activities from city computers, employee-level data is not available to the City, and identifying information does not live within the City but rather with ETC Institute. This same level of anonymity and confidentiality will be maintained for those who choose to complete the mail-in survey. The paper surveys are mailed directly by you to ETC and will not be opened or read by Tempe staff.

I encourage you to take the time to complete the survey. To support your participation, your direct supervisor will provide 20-30 minutes during your scheduled hours to complete the survey. Your opinions are valuable and have led to several employee initiatives, including increased employee development opportunities and enhanced educational partnerships. City leadership is committed to utilizing survey data to create an action plan to address areas of concern and to shape strategic management initiatives to achieve City Council priorities and improve our service to Tempe. The historic survey data and an interactive dashboard are available at <a href="https://www.tempe.gov/government/strategic-management-and-innovation/signature-surveys-research-and-data">https://www.tempe.gov/government/strategic-management-and-innovation/signature-surveys-research-and-data</a>.

The online portal will be open during the month of June. As always, if you have any questions, please feel free to contact me, or the Strategic Management and Innovation Office at <a href="mailto:strategic management innovation@tempe.gov">strategic management innovation@tempe.gov</a> or (480) 350-2913.

Thank you for your time in completing the survey.

Rosa Inchausti

Tempe City Manager



### 2024 City of Tempe Employee Survey

Please take a few minutes to complete this important survey. Your input will be used to help identify ways to improve the City's work environment for City employees.

<u>Your responses will remain completely confidential</u>. No personal identifying information will be shared with any City staff. The raw survey database will not be available to the City of Tempe or anyone other than the project management team from ETC Institute. ETC Institute will not release any data tabulations or databases in any format which could reveal the identity of individual respondents.

Respondents can provide comments on policies, procedures, operations, facilities, and have opportunities for expansion on questions included in this survey and in Question 23 at the end of the document. The City reserves the right, in its sole discretion, to redact and/or withhold from publication any defamatory, slanderous, or indecorous remarks against an individual, and any comments that may constitute a personal attack on a City employee, officer, agent, contractor, resident, or member of the public.

## 1. Using a scale of 5 to 1, where 5 means "Strongly Agree" and 1 means "Strongly Disagree," please rate your level of agreement with each of the following statements.

	Professional Development/Career Mobility	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know/NA
1.	I receive training to do my job effectively	5	4	3	2	1	9
2.	There is someone at work who encourages my career development	5	4	3	2	1	9
3.	I have been mentored at work	5	4	3	2	1	9
4.	I have received fair consideration for advancement within the City of Tempe when I've applied for a promotion within the last 2 years	5	4	3	2	1	9
5.	I am aware of the City's educational partnerships, coaching program, and other programs related to professional development and career mobility	5	4	3	2	1	9
6.	The City's programs related to professional development and career mobility, such as educational partnerships, Employee Development trainings and opportunities, etc., are useful to me	5	4	3	2	1	9
7.	Overall, I am satisfied with the professional development opportunities that are available to me by the City	5	4	3	2	1	9

# 1a. [Optional] How could the City improve professional development/career mobility for employees?

### 2. The following programs/services adequately support my needs:

1.	The wellness program	5	4	3	2	1	9
2.	City mediation services	5	4	3	2	1	9
3.	The Safe Haven process	5	4	3	2	1	9
	4. Tempe Employee View/Internal Audit reporting programs		4	3	2	1	9
5.	The Director/Chief and Deputy Directors/Assistant Chiefs in my department are demonstrating and communicating the same values that are expected of me	5	4	3	2	1	9
6.	My physical work environment (building) is safe, clean, and maintained in good operating order	5	4	3	2	1	9
7.	The City supports employees with a disability	5	4	3	2	1	9
8.	Overall, I am satisfied with the support that is provided to employees by the City of Tempe	5	4	3	2	1	9

#### 2a. [Optional] How could the City improve organizational support for employees?

3. Using a scale of 5 to 1, where 5 means "Strongly Agree" and 1 means "Strongly Disagree," please rate your level of agreement with each of the following statements.

	Supervision/Working Environment	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know/NA
1.	My immediate supervisor treats me with respect	5	4	3	2	1	9
2.	I know what is expected of me at work	5	4	3	2	1	9
3.	I have the materials and equipment I need to do my job effectively	5	4	3	2	1	9
4.	I am comfortable expressing my opinions about work-related issues to my immediate supervisor	5	4	3	2	1	9
5.	I believe my opinions matter at work	5	4	3	2	1	9
6.	My work is appreciated by my immediate supervisor	5	4	3	2	1	9
7.	My immediate supervisor gives me clear expectations for work assignments	5	4	3	2	1	9
8.	My immediate supervisor makes good use of my time	5	4	3	2	1	9
9.	I receive constructive feedback on my job performance from my immediate supervisor	5	4	3	2	1	9
10.	The work I perform is evaluated fairly	5	4	3	2	1	9
11.	My immediate supervisor knows my career/job goals	5	4	3	2	1	9
12.	. My immediate supervisor supports me in achieving my career/job goals		4	3	2	1	9
13.	. Within the last 30 days, I have received feedback on my job performance from my supervisor		4	3	2	1	9
14.	. When I request training, my supervisor is open to working with me to ensure I can attend		4	3	2	1	9
	The Director/Chief and Deputy Directors/Assistant Chiefs in my department listen to me		4	3	2	1	9
16.	I believe the Director/Chief and Deputy Directors/Assistant Chiefs in my department support decisions made by my supervisor	5	4	3	2	1	9
17.	Conflict in my work area is resolved effectively	5	4	3	2	1	9
18.	I believe assignments in my department are distributed fairly	5	4	3	2	1	9
19.	I believe exceptional job performance is recognized appropriately by managers/supervisors in my work unit	5	4	3	2	1	9
20.	I believe poor job performance is dealt with effectively by managers/supervisors in my work unit	5	4	3	2	1	9
21.	I feel physically safe in my work unit	5	4	3	2	1	9
22.	I am able to discuss physical and emotional safety with my supervisor	5	4	3	2	1	9
23.	My immediate supervisor has the skills to deal with conflict		4	3	2	1	9
24.	As a supervisor, I am supported when addressing staff issues (If applicable)	5	4	3	2	1	9
25.	As a supervisor, my direct reports treat me with respect (If applicable)	5	4	3	2	1	9
26.	As a supervisor, I have been given the training, tools, and resources to lead my work unit (If applicable)	5	4	3	2	1	9
27.	Overall, I am satisfied with the working environment in my department	5	4	3	2	1	9

3a. [Optional] How could the City improve supervision and/or the work environment for employees?

4. Please rate your level of agreement with each of the following statements concerning compensation and benefits.

1.	The City's health care plan meets my needs	5	4	3	2	1	9
2.	The amount that I pay for health care benefits is reasonable	5	4	3	2	1	9
	1-2a. Are you currently enrolled in the City's sponsored health care plans?					NO	
3.	The City does a good job of informing me about my benefits	5	4	3	2	1	9
4.	The amount of leave that I receive each year meets my needs	5	4	3	2	1	9
5.	5. The amount I am paid is fair for the work I do		4	3	2	1	9
6.	I am satisfied with the City's deferred compensation benefits	5	4	3	2	1	9
7.	Overall, I am reasonably compensated in pay and benefits for the work I do	5	4	3	2	1	9

4a. [Optional] How could the City improve compensation and benefits for employees?

5. Using a scale of 5 to 1, where 5 means "Strongly Agree" and 1 means "Strongly Disagree," please rate your level of agreement with each of the following statements.

	Employee Engagement	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know/NA
1.	I receive information that affects my work in a timely manner from my immediate supervisor	5	4	3	2	1	9
2.	Communication between work units/divisions INSIDE my department is good	5	4	3	2	1	9
3.	Communication between my work unit/division and work units/divisions OUTSIDE my department is good	5	4	3	2	1	9
4.	With respect to my role, communication between departments is good	5	4	3	2	1	9
5.	I have adequate input on decisions affecting my work	5	4	3	2	1	9
6.	I am encouraged to be innovative and come up with better ways to do things at work	5	4	3	2	1	9
7.	Employees in my department are highly motivated about accomplishing our goals	5	4	3	2	1	9
8.	Employees in my department take personal accountability for their actions and work performance	5	4	3	2	1	9
9.	I am comfortable expressing my opinions about work related issues to my department Director/Chief and Deputy Directors/Assistant Chiefs	5	4	3	2	1	9
10.	The Director/Chief and Deputy Directors/Assistant Chiefs in my department use input from employees to make decisions	5	4	3	2	1	9
11.	The Director/Chief and Deputy Directors/Assistant Chiefs in my department engage in processes that actively solicit input from employees to make decisions	5	4	3	2	1	9
12.	I am aware of the City values (People, Integrity, Respect, Openness, Creativity, Quality, Diversity)	5	4	3	2	1	9
13.	I feel my department practices the City values (People, Integrity, Respect, Openness, Creativity, Quality, Diversity)	5	4	3	2	1	9
14.	I feel the City practices the City values (People, Integrity, Respect, Openness, Creativity, Quality, Diversity)	5	4	3	2	1	9
15.	Overall, I am satisfied with my level of engagement in my department	5	4	3	2	1	9

5a.	[Optional] How could the City improve employee engagement?

6. Please rate your level of agreement with each of the following statements concerning peer relationships.

1. My co-workers treat me with respect	5	4	3	2	1	9
2. Conflict between co-workers is resolved effectively	5	4	3	2	1	9
3. Overall, I am very satisfied with the quality of peer relationships among City employees	5	4	3	2	1	9

6a. [Optional] How could the City improve peer relationships among employees?

7.	Are you aware of the(1) Yes(2) N	-	es and the City's Stra	tegic Plan (Per	formance Measures)?
8.	Are you proud to wor		* <b>Tempe?</b> (1) Yes	(2) No	(9) Don't know
9.	Overall, how satisfied	d are you with ye	our current job?		
	(4) Very satisfied	(3) Satisfied	(2) Dissatisfied	(1) Very dissatisfi	ed(9) Don't know
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10. Would you recommend the City of Tempe as a place to work, to a friend or relative?

(1) Yes	(2) No	(9) Don't know
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11.	working for the City of Te	_	ır work a	area changed	within the la	st two years,
	(5) Much better (4) Somewhat better	(3) Stayed the same(2) Somewhat worse	_ _	(1) Much worse (9) Don't know	)	
12.	Does the City's working minimum effort that is re		ership ir	nspire you to (	go above and	d beyond the
	(1) Yes(2) No	(9) Don't know				
13.	I would like to finish my	public service career w	ith the C	ity of Tempe.		
	(1) Yes(2) No	•				
14.	I have applied for a new	position within the City	of Temp	e in the past ty	vo vears.	
	(1) Yes(2) No	,		, p	,	
15.	Please rate your level of where 3 means you are a program in the past, 2 m means you were not awa	ware of the program an eans you are aware of t	d curren the prog	tly participate ram but have n program.	or have partion of participate	cipated in the
Ple	ease indicate your level of aware	ness for each program listed	below.	Aware, and participate	Aware, but do not participate	Not aware
	ucational Partnerships			3	2	1
	tion Reimbursement	annartunitiaa		3 3	2 2	1
	ployee Development trainings and ividual Quality Improvement Proce			3	2	1
	w Employee Connect	55 (IQIP)		3	2	1
	mpe Professional Development Ne	twork		3	2	1
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Demo		information will help the City b Institute will not report results a				vee groups withir
16.	What gender do you ider	ntify with?				
	(1) Male(2) Fem	ale(3) Non-Conforr	ming _	(4) Prefer not to	answer	
17.	Which of the following do					,
	(1) White or Caucasian(2) Black or African America(3) Asian or Asian Indian(4) American Indian or Alas(5) Native Hawaiian or Paci	an(7) (8) kan Native(9)		tern or North Africa blease describe:		
18.	In which primary departn	nent do you work?				
Inclusion, Government Relations, Mayor, and City Council Staff (4) Community Development (5) Community Health and Human Services (6)				Economic Develop Innovation Office, I Office, City Clerk Financial Services Fire Medical Rescu Human Resources Information Techno Public Works Police	nternal Audit, Mu Department le Department Department blogy Department	nicipal Budget

Which role type	<b>BEST describes your position?</b>		
(1) Director/Chi	ef or Deputy Director/Assistant Chief	(2) Manager/Supervisor	(3) Non-Supervisor
How long have	you worked for the City?		
(1) 0-3 years	(2) 4-9 years(3)10-20 y	rears(4) 21-30 years	(5) 31+ years
Are you current	ly a resident of Tempe?(1) Y	'es(2) No	
Do you, or a me	mber of your household, have a	disability?(1) Yes	(2) No
If you have any them in the spa	comments/recommendations to below.	hat would improve City	operations, please write
Hilton Downton	e to be entered into a drawing fo vn Tempe and a \$25 Perfect Pe ow to notify you if you are the wi	<i>ar Bistro gift card</i> , plea	
ALL your responses	and information will remain confidential an	d will not be shared with anyone	outside of ETC Institute.
Name:			

This concludes the survey. Thank you for your time!